

# FORT SAM HOUSTON News Leader

  
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## Army Chief of Staff speaks at AUSA luncheon

By Lori Newman  
JBSA-FSH News Leader

Army Chief of Staff Gen. Raymond T. Odierno addressed a full house at the Fort Sam Houston Community Center during the Alamo Chapter Association of the United States Army luncheon Jan. 6.

Odierno talked about how important the greater San Antonio region is to the Army and the joint force.

"It's home to over 80,000 service members and civilians; it contains several military installations covering over 50,000 acres and it's the home for four of our key commands: Installation Management Command, Army Medical Command, U.S. Army South and U.S. Army North," the general said.

Odierno highlighted some of the key accomplishments of each command.

He praised IMCOM for the quality

service and support they provide to military families through key family initiatives such as resiliency programs, Survivor Outreach Services, warrior transition units and continuing education programs.

"[IMCOM has] established strong family advocacy programs to identify issues to both the Army leadership and congress," he explained.

"Now, as we face budget reductions we will remain dedicated to ensuring our key family programs remain," he promised. "But we will eliminate redundancy, and we will sustain only those programs that most benefit our Soldiers and families."

"Another national treasure in San Antonio is the Army Medical Command," Odierno added. "Army Medical Command is a national leader in the

See AUSA, P9

Gen. Raymond T. Odierno (left), U.S. Army chief of staff, greets Sgt. Arturo Mireles, an ROTC student at the University of Texas at San Antonio, during an Association of the United States Army luncheon at the Fort Sam Houston Community Center Jan. 6.

Photo by 1st Sgt.  
Robert R. Ramon



## U.S. ARMY ALL-AMERICAN BOWL



Photo by Tim Hippias

Barry Sanders Jr., who announced during the game he will attend Stanford University, runs 10 yards for a touchdown that gave the West a 14-6 lead in the 2012 U.S. Army All-American Bowl at the Alamodome Jan. 7. The West prevailed, 24-12. Sanders is the son of the legendary Detroit Lions running back Barry Sanders. More photos on pages 10-11.

## New construction changes for Walters Street gate

Changes to the Walters Street-Wilson Way intersection to facilitate the construction of the final denial barriers that will switch from the eastbound Wilson lanes to the westbound lanes, as well as the northbound lanes on Scott Road began Jan. 10.

Officials from the 502nd Civil Engineer Squadron have analyzed lessons learned from the current construction detours and have developed a route that will help facilitate the

inward flow of traffic to compensate for the construction. This detour/construction will last until approximately April 15.

Drivers should note that the two-lane road between Wilson Way and the actual Walters Street gate will be converted to both lanes accommodating inbound traffic during the morning rush hours of 6 to 8 a.m. Monday through Friday.

To compensate for the inability to exit the installation through the

Walters gate during the morning rush, the New Braunfels gate, which is adjacent to the Quadrangle and Infantry Post, will be opened to outbound traffic only during the morning rush hours of 6 to 8 a.m.

The New Braunfels gate will also open up again to help with the afternoon traffic leaving the installation from 3:20 to 6:30 p.m., as it currently is, even though Walters Street will be open to one lane outbound in the afternoon.

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# 'Prevent, shape, win' captures Army's unique role

By **Gen. Raymond T. Odierno**  
 Chief of Staff of the Army

There is much discussion in the halls of the Pentagon these days about the role of the Army, and I'd like to share with you my thoughts on the issue.

Without question, 10 years of war and today's austere economic environment will have a profound impact on our Army. But to put it simply: in these uncertain times – perhaps especially in these uncertain times – the Army is central to our nation's defense.

Specifically, the Army has three roles to play.

First, our Army must prevent conflict. Prevention requires a credible



force with sufficient capacity, readiness and modernization.

Our ability and will to win any fight cannot be open to challenge. As part of a joint force, we must be clear that we can fight and win across the full spectrum of conflict. That

means realistic training, expert leaders, modern equipment, and quality Soldiers.

Prevention is achieved by convincing your potential opponents that armed conflict with your force would be extremely unwise. Our land forces must continue to be a credible force around the globe.

Second, our Army must help shape the international environment so our friends are enabled and our enemies contained. We do that by engaging with our partners, fostering mutual understanding through military-to-military contacts, and helping partners build the capacity to defend themselves.

This is an investment in the future, and an investment we cannot afford to forego. It is cultivating friends before you need them, being a reliable, consistent, and respectful partner. Finally, we must be ready to win decisively and dominantly. If we do not, we pay the price in American lives.

When MacArthur said, "In war there is no substitute for victory," he was making a plain statement of fact. Nothing else can approach what is achieved by winning, and the consequences of losing at war are usually catastrophic.

With so much at stake, the American people will expect what they have always ex-

pected of us: to never lightly enter into such a terrible endeavor, but once there to win and win decisively.

This "prevent, shape, win" construct captures the Army's unique role as part of the joint force, and rests upon the capabilities, depth, and vast experience resident within our Army.

When combined with the capabilities of the Navy, the Air Force, and the Marines, the United States remains – and will remain – a force to be reckoned with.

As we, the Army, continue to adapt to future strategic challenges, including resource constraints, we must ensure sufficient attention to each role.

## Celebrating Martin Luther King Day

By **Chief of Staff of the Army Gen. Raymond T. Odierno, Secretary of the Army John M. McHugh and Sgt. Maj. of the Army Raymond F. Chandler**

Dr. Martin Luther King, Jr. was one of the driving forces behind the American Civil Rights Movement and remains an iconic figure in the world today as evidenced by the recent dedication of his monument so prominently displayed in America's Capitol.

To celebrate his birth, life and dream, federal offices, schools and banks across America will close Jan. 16 to honor his teachings of nonviolence and equal rights.

Over the years, this federal holiday has

transformed into a national day of community service in which

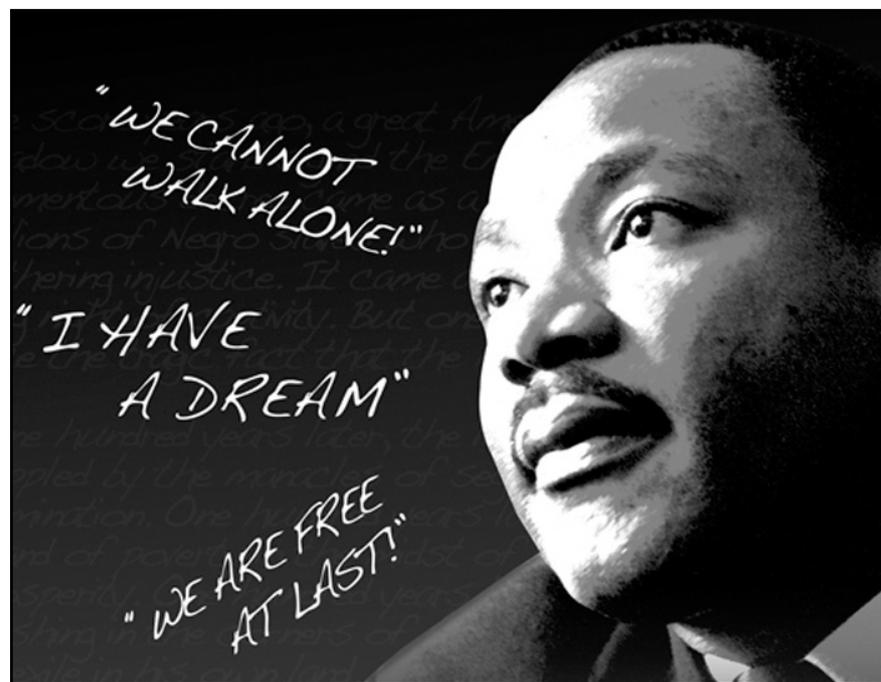
Americans come together and work to help one another.

As we celebrate the various holidays throughout the year, let us remember that this holiday symbolizes our Nation's and Army's

commitment to a society based on the principles of freedom, justice and equality for all people.

As our Army works to achieve our vision for diversity to be the national leader in embracing the strengths of diverse people in an inclusive environment, let us also lift up our fellow human beings both at home and around the world to honor Dr. King's memory and reaffirm our common humanity.

We ask our entire Army Family to use this occasion as an opportunity to engage in community activities to help others in need as we encourage Army units and agencies to plan and execute appropriate commemorative activities to celebrate Martin Luther King Day.



Courtesy graphic

## News Briefs

### Martin Luther King Jr. Program

An observance honoring Martin Luther King Jr. will be held at 11:30 a.m. Jan. 12 in the Fort Sam Houston Theater, 2427 Stanley Road.

### Adaptive Fitness and Sports Camp

The Air Force Services Agency is hosting an Adaptive Fitness and Sports Camp Jan. 17 to 20 at Joint Base San Antonio-Randolph and JBSA-Fort Sam Houston for wounded, ill and injured Airmen. The JBSA-Randolph events include basketball, volleyball, track and field, golf and bowling. The swimming events will be held at JBSA-FSH Skylark Swimming Pool. For more information call 969-7230.

### Military Service Station Undergoing Renovations

The Joint Base San Antonio Fort Sam Houston Military Service Station, Building 4050 on Wilson Way, is undergoing renovations and expected to be complete on or about Jan. 27. During this process, customers will continue to have 24-hour access to each grade of fuel at this station. However, there may be a limited number of dispensers available for each grade. For more information, call 925-4936 or 925-5374.

### Tech expo at Sam Houston Community Center

The Network Enterprise Center hosts the semi-annual Technology Exposition from 10 a.m. to 2 p.m. Jan. 25 at the Sam Houston Community Center. The expo is open to all personnel and is free to attend. More than 30 exhibitors will demonstrate the latest in emerging technologies. To pre-register, visit <http://www.federalevents.com>, click on the Fort Sam Houston link and select the pre-register button. This saves people from standing in lines at check-in.

### Cole Project Graduation

The Project Graduation committee at Cole High School sponsors a dinner and talent show Jan. 21 at the Roadrunner Community Center, Building 2797 at 2010 Stanley Road. Tickets go on sale in January.

See NEWS, P4

# Caldwell takes command of U.S. Army North

Lt. Gen. William B. Caldwell IV will assume command of U.S. Army North in a ceremony at 4 p.m. Jan. 12 at the historic Quadrangle on Joint Base San Antonio-Fort Sam Houston.

The event is hosted by Gen. Charles H. Jacoby Jr., commanding general of U.S. Northern Command and the North American Aerospace Defense Command.

Caldwell comes to JBSA-FSH from Fort Leavenworth, Kan.,



where he held several positions.

While at Fort Leavenworth, the general was

commanding general of U.S. Army Combined Arms Center and Fort Leavenworth; commandant of U.S. Army Command and General Staff College; deputy commanding general for Combined Arms, U. S. Training and Doctrine Command; and director of the Joint Center for International Security Force Assistance.

The U.S. Army Combined Arms Center is the command that oversees the Command and General Staff College and 17 other schools, centers,

and training programs located throughout the United States.

His prior deployments and assignments include serving as Deputy Chief of Staff for Strategic Effects and spokesperson for the Multi-National Force – Iraq, commanding general of the 82nd Airborne Division; senior military assistant to the Deputy Secretary of Defense; Deputy Director For Operations for the United States Pacific Command; assistant division commander, 25th Infantry Division;

executive assistant to the Chairman of the Joint Chiefs of Staff; Commander, 1st Brigade, 10th Mountain Division; a White House Fellow, The White House; politico-military officer in Haiti during Operation Restore/Uphold Democracy; Assistant Chief of Staff for Operations, 3rd Brigade, 82nd Airborne Division during Operations Desert Shield and Desert Storm; and Chief Of Plans for the 82nd Airborne Division during Operation Just Cause in Panama.

## METC Command Chief selected as new Chief, Medical Enlisted Force

By Lisa Braun  
METC Public Affairs

It could not have been a more perfect day for Air Force Chief Master Sgt. Kevin Lambing, command chief of the Medical Education & Training Campus on Jan. 6.

That day, Lt. Gen. (Dr.) Charles B. Green, the Air Force Surgeon General, confirmed Lambing will be the new Chief of the Medical Enlisted Force.

Lambing will assume his new position, the highest post that an Air Force medical technician can achieve, May 15 in the office of the Surgeon General, Headquarters U.S. Air Force, in Washington, D.C.

According to Lambing, one word describes how he feels about this selection.

“Humbled.”

“The most exciting aspect of the job for me is knowing I will get to



see the great work our 32,000 Air Force medics are performing around

the globe,” Lambing said.

“We ask a lot of our personnel and it will be exciting to see them in a multitude of complex roles as they live up to the Air Force Medical Service’s (AFMS) mantra of “Trusted Care Anywhere,” he said.

The Lufkin, Texas native currently serves as the senior enlisted advisor to the commandant of METC, the largest medical enlisted training

center for Army, Navy, Air Force and Coast Guard in the Department of Defense.

He advises on all matters affecting quality, welfare, morale, and professional development of 1,400 Air Force, Army and Navy permanent party personnel and 21,000 students annually. Lambing also develops and coordinates policies with Air Force,

See METC, P15

## MICC officials name next command sergeant major

By Daniel P. Elkins  
MICC Public Affairs

Officials from the Mission and Installation Contracting Command have named Command Sgt. Maj. Rodney J. Rhoades as its next command sergeant major.

Rhoades assumed his duties as the MICC CSM during a change-of-responsibility ceremony Jan. 9.

He replaced Command Sgt. Maj. Clinton



Jackson, who has served as the MICC first-ever command sergeant major since November 2009. Rhoades comes to

the MICC after serving as the garrison command sergeant major for Aberdeen Proving Ground, Md.

Rhoades has served tours in support of operations Iraqi Freedom, Desert Thunder, Desert Fox, Southern Watch, Vigilant Warrior, Restore Hope, Support Hope, Desert Shield and Desert Storm.

Headquartered at Fort Sam Houston, the MICC is made up of seven regional mission

contracting centers, nine mission contracting offices and 27 installation contracting offices throughout the country. In fiscal 2011, the command executed more than 63,000 contract actions worth almost \$7 billion.

The MICC is responsible for planning, integrating, awarding and administering contracts in support of Army commands, direct reporting units, U.S. Army North and other organizations

to provide the best value for the mission, Soldiers and their families.

Contracting professionals at the MICC’s subordinate units work with installation leadership throughout the generating force, or institutional Army, to translate their requirements into contracted materiel and services. The institutional Army prepares, trains, educates and supports the operational Army, which is made up of deployed forces.

## News Briefs

from P3

### Camp Bullis Barber Shop Hours

Effective Jan. 17, the hours of operation for the barber shop in the Camp Bullis Exchange will be 10 a.m.-6 p.m. Monday through Friday; 10 a.m.-5 p.m. Saturdays and closed Sundays and holidays.

### Schertz Medical Home changing hours

The Schertz Medical Home is changing their operating hours from 8:30 a.m.-5:30 to 8 a.m. - 5 p.m. beginning Feb. 6.

### Wilford Hall ER Closed

The Wilford Hall Ambulatory Surgery Center has closed its emergency department and re-designated the area as an urgent care center. The UCC is an option for common acute minor medical problems when an individual cannot obtain an appointment with a primary care provider or a clinic is closed. The UCC staff will treat minor illnesses and injuries, such as flu, fever, earaches, nausea, rashes, animal and insect bites, minor bone fractures and minor cuts that require stitches. If you go to the Wilford Hall UCC with an emergency injury or illness, you will be sent or transported by ambulance to a hospital emergency department and this could delay your care. Call 292-7331 for more information.

### Consolidated Monthly Retirement Ceremony

A ceremony will be held 11 a.m. Jan. 26 at the Fort Sam Houston Quadrangle.

### Type 2 diabetes research study

Military medical beneficiaries (retired and family members of active duty and retired), age 18-65, and diagnosed with Type 2 diabetes may be a candidate for a research study titled "Sleeve Gastrectomy Versus Medical Management For Remission Of Diabetes In Mild To Moderately Obese Patients," even if not being a previous candidate for weight loss surgery before. Active duty personnel are unable to participate. For more information, call the Bariatric Clinic at 292-2210.

# Astronaut applications due to NASA by Jan. 27

By Debbie Gildea

Air Force Personnel, Services and Manpower Public Affairs

NASA is accepting applications for astronaut candidates via the USAJobs website through Jan. 27, Air Force Personnel Center officials at Randolph Air Force Base announced.

"Applicants who submit an application through the USAJobs site, must also do a separate application for the Air Force nomination board," said Howard Peterson, AFPC special flying programs section.

"Submitting an application through USAJobs also requires members have a USAJobs account and a resume on file."

To be eligible, members must be active duty officers or enlisted, be U.S. citizens, and have earned a bachelor's degree or graduated from an accredited institution in engineering, mathematics,

biological science, or physical science.

"The quality of academic preparation is critical," Peterson said. "Astronaut candidates are challenged intellectually and physically, so applicants must ensure they are prepared for the challenge."

In addition to the right

degree, Peterson said, members must have at least three years after degree completion of progressively responsible, professional experience or a minimum of 1,000 hours as pilot-in-command of a jet aircraft. Advanced degrees are desirable, but experience may be partially substituted, he explained.



## 2012 AETC Symposium bus schedule

Shuttle service to and from the 2012 Air Education and Training Command Symposium at the Henry B Gonzalez Convention Center is available to the general populace free of charge at all Joint Base San Antonio military installations.

### JBSA Lackland (Gateway Club)

Thursday, Jan. 12

Departs to HBGCC at 6:30 a.m. and 7 a.m.; returns at 5 p.m., 7:15 p.m., and 10 p.m. following the "Red Tails" movie.

Friday, Jan. 13

6:30 and 7 a.m. to HBGCC; returns at 2:30 and 4:15 p.m.

### JBSA-Randolph (BX-tra Parking Lot)

Thursday, Jan. 12 - Departs to HBGCC at 6:30 a.m. and 7 a.m.; returns at 5 p.m., 7:15 p.m., and 10 p.m. following the "Red Tails" movie.

Friday, Jan. 13

Departs to HBGCC at 6:30 a.m. and 7 a.m.; returns at 2:30 p.m. and 4:15 p.m.

### JBSA-Fort Sam Houston (Jimmy Brought Fitness Center)

Thursday, Jan. 12

Departs to the HBGCC at 6:45 a.m.; returns at 5 p.m. and at 10 p.m., following the "Red Tails" movie.

Friday, Jan. 13

Departs at 6:45 a.m.; returns at 2:30 p.m.

### AETC Banquet (Grand Hyatt)

Friday, Jan. 13

Depart JBSA-Fort Sam Houston from Jimmy Brought Fitness Center at 5:30 p.m.

Depart JBSA-Randolph from BX-tra parking lot at 5:30 p.m.

Depart JBSA-Lackland from Gateway Club at 5:30 p.m.

All buses depart Grand Hyatt and return to respective bases at 10:15 p.m.

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## TOP ARMY ENLISTED SPEAKS TO TROOPS



**Photo by Gregory Ripps**

Sgt. Maj. of the Army Raymond F. Chandler III addressed Soldiers of Army South and its supporting organizations, including the 470th Military Intelligence Brigade, at Blesse Auditorium on Joint Base San Antonio-Fort Sam Houston Jan. 5. He covered a variety of subjects ranging from character, commitment and competence to tattoos, fatness and fitness.

## TEXAS RODEO QUEENS SHARE HOLIDAY CHEER WITH WOUNDED WARRIORS



**Photo by Staff Sgt. Keith Anderson**

Spc. Jack Zimmerman and Sgt. Jack Williams visit with Erica Lloyd and Celesta Harvey, co-chairmen of Queens for Troops, along with Lauren Graham, 2011 Miss Rodeo Texas, Dec. 21 at the Warrior and Family Support Center. Queens for Troops provided wounded warriors with a catered barbeque lunch, and handed out gift cards and other gifts for service members and their families. American Idol semi-finalist John Wayne Shulz also performed at the event. Lloyd and Harvey formed Queens for Troops in February 2011 after visiting the WFSC with rodeo cowboys during the San Antonio Rodeo.

# Join the BAMC team as a volunteer

By Maria Gallegos  
BAMC Public Affairs

Brooke Army Medical Center is looking for dedicated volunteers who enjoy talking and interacting with people and who are willing to share their compassion and care for our patients and staff.

"I remember when I was a patient in the hospital and I saw and appreciated what the volunteers did for me; other patients, family members and for the hospital staff," said Fumiko Castillo, a volunteer for eight months in the Department of Ministry.

"That stayed with me and when I retired from civil service," Castillo added. "I wanted to give back the same way they had given to me and so I became a volunteer. Having worked and retired



Photo by Maria Gallegos

Ursula Hoglund, BAMC Retiree Activity Group volunteer, assists a customer at SAMMC's main outpatient pharmacy. Hoglund has been a pharmacy greeter since 2003 and performs various duties which include pharmacy patients check-in, prescription verifications, and issue formulary items before they are serviced by the Pharmacy staff.

from Inpatient Records at BAMC it only seemed right for me to volunteer here."

BAMC's top priority is to provide the best care

and services for their patients. It also recognizes the importance of volunteers and how they play an important role to patients and their family's

well-being.

"BAMC's Volunteer Program is successful because of the caliber of people that step up to the plate and give of themselves so freely to meet our healthcare mission," said Mike Dulevitz, BAMC's volunteer services coordinator. "They ask nothing in return but to serve. I find that truly amazing."

There are many administrative positions within the departments of the hospital to fit anyone's interests to include; radiology, radiation oncology, radiology special procedures, urology, pulmonary, pediatric neurology and pediatric gastroenterology, burn unit waiting room (bilingual a plus), akeroyd blood donor center, information desk and logistics-material branch.

BAMC also has many

**See BAMC, P8**

## FISHER HOUSE 19TH ANNIVERSARY



Photo by Maria Gallegos

Texas blues guitarist Dizzy G. Gillespie and Maj. Gen. M. Ted Wong, commander of BAMC and Southern Regional Medical Command, cuts the cake with Jennie Wong (left) and Inge Godfrey, Fisher House manager (right) to celebrate the 19th anniversary of the first Fisher House built at Joint Base San Antonio-Fort Sam Houston. BAMC has four Fisher Houses located within the walking distance from the medical center. The Fisher House mission is to support wounded service members and their families by offering comfortable living situations in their times of medical crisis and utmost needs.



# AMEDD introduces new Nurse Case Manager Course

By Phil Reidinger  
AMEDDC&S Public Affairs

Since 2008, the Army Medical Department Center and School's Department of Warrior Transition has hosted 10 two-week courses averaging 48 students per course for nurse case managers assigned to Warrior Transition Units.

Instructors included staff and faculty assigned to AMEDDC&S, Army Medical Command, Brooke Army Medical Center and the Warrior Transition Command.

In December, the Department of Nursing Science, in collaboration with the Department of Warrior Transition, hosted the first pilot course open to all nurse case managers, not only those assigned to Warrior Transition Units.

The new three-week course targets nurse case managers assigned to medical management centers, patient-centered medical home clinics, medical clinics and any hospital specialty involved in supporting patient care. The new course recognizes that primary case managers



Photo by Phil Reidinger

Tad Gow, a certified case manager, instructs nurse case manager students about case management coding requirements.

work in conjunction with specialty care managers to develop a comprehensive care plan and transition plan.

"The nurses return to their home station for their practicum but stay together as a cohort and participate in weekly webinars and topics based on identified learning needs of the students," said Col. Suzanne Scott, Warrior and Transition Command chief nurse and consultant for case management.

Scott added that the three-week resident course is only the begin-

ning. Following graduation from the courses there is a four-week preceptor guided practicum phase.

The nurse case management course topics include patient care documentation, care plan management, case transferring and closing procedures, and return on investment codifying the value of the nurse case management during patient care.

"Presentations focus on core competencies and are based on Case Management Society of America standards of

practice, Department of Defense Medical Management Guide and the American Nurses Association standards of practice," Scott said.

The nurse case manager course is designed for novice case managers.

"We want nurses to know what right should look like and the intent is to operate from the same standards of practice," Scott added. All nurse case managers are registered nurses.

"Before becoming a case manager, nurses must master clinical skills, to include assessment, diagnosis, plan of care, evaluating care outcomes, and reassessment," Scott said.

In addition to medical treatment facilities, nurse case managers operate at community based warrior transition units supporting medical care for reserve component Soldiers.

Army Reserve Capt. Stacey Brown is assigned to the 4010th U.S. Army Hospital in New Orleans. His background includes emergency room and telemetry experience.

Recently assigned to the Fort Hood War-

rior Transition Unit, he looks forward to the challenges of nurse case management and patient care from illness to wellness.

"I'm impressed with the complexity and in-depth scope of the presentations about case management during the course," Brown said.

Capt. Nickie Lacer brings seven years experience as an operating room nurse to her new job as nurse case manager with the Medical Management Center at Fort Polk, La. Operating out of the center, she will serve as a nurse case manager for non-deployable Soldiers in units.

She said that the course provides a broad scope of nurse management practices and a better perspective of nurse case management standards of practice.

"The four-week preceptor-guided practicum phase is a great process," Lacer said. "It will help new nurse case managers develop or improve skills with team support and give them access to nurse case management subject matter experts."

## BAMC from P6

other opportunities, such as the ward listeners, Care-mobile drivers, patient transport personnel and dining facility greeters.

"I am trying to pay back the Army for what they have given me," said Ursula Hoglund, main pharmacy greeter since 2003. "They saved my life and I can't give back or thank them enough for that. Volunteering my time is my way of saying thank you."

"While it is true that most of our volunteers are former military members or military family members, San Antonio is also known as Military City USA," Dulevitz added. "Because of this, there is a strong sense of recognition and gratitude engendered in its citizenry. Even people that were never directly connected to the military are drawn to serve and we welcome them with open arms."

"Volunteering at BAMC has been one of the most rewarding experiences of my life," said Curtis Jungman, a Ministry and Pastoral Care volunteer for 10 years.

For more information, contact the Volunteer Services at 916-5388.

## **AUSA from P1**

areas of post traumatic stress, traumatic brain injury, pain management and many other areas.”

If a Soldier is injured during combat, they will receive the best medical care anywhere in the world, he said.

The general then turned his attention to U.S. Army North.

“Army North is dedicated to homeland defense, civil support and security cooperation within North America partnering with both Mexico and Canada,” the general said.

“Their charter is simple – protect the American people and our way of life.”

Odierno also highlighted U.S. Army South’s mission objectives.

“Like other theater armies, Army South stands ready to respond

to no notice contingencies throughout the SOUTHCOM area of responsibility,” he said.

“[ARSOUTH] helped shape the environment in Latin America and the Caribbean by sustaining strong military relationships, enhancing mutual capabilities and improving interoperability with the armies and security forces of the region.”

“Along with the achievements of our San Antonio-based commands, our entire Army has done remarkable things over the past decade,” Odierno said.

The Army Chief of Staff then spoke about the strategic environment and the way forward for the Army.

“As you all know, we have just marked the end of Operations Iraqi Freedom and New Dawn, and I cannot be more proud of what our Soldiers, Sail-

ors, Airmen and Marines accomplished in Iraq,” he said.

“Through hard work, adaptability, leadership and sacrifice they turned Iraq around. No other military in the world could have made that happen. That’s why I’m so proud to be wearing this uniform,” Odierno said.

The general said he just returned from Afghanistan and he was impressed with the remarkable progress being made in defeating the Taliban and transitioning security responsibilities to Afghan security forces.

Over the past decade of war, U.S. Army Soldiers have earned nearly 14,000 awards for valor, including six Medals of Honor, 23 Distinguished Service Cross and more than 600 Silver Stars, the Army Chief of Staff said.

“More than 4,500

Soldiers have made the ultimate sacrifice and over 32,000 have been wounded; 12,000 of those requiring long-term care,” Odierno said. “Our Soldiers have preformed courageously and have selflessly answered our nation’s call.”

“As we look forward, we face a complex and dynamic strategic environment marked by uncertainty,” the general said.

“The impacts of mobilization, increased communications and access of information also contribute to the international landscape with which we now live,” Odierno explained.

“All of this uncertainty is underpinned by fiscal crisis both in the United States and globally.”

The Army Chief of Staff touched on the Defense Department budget cuts saying, “Our military will

get leaner, but we will continue to increase our agility and our flexibility ... applying the hard lessons learned of over 10 years of sustained combat as we transition in the years ahead.”

“The Army will remain the best manned, the best equipped, the best trained and the best led force in the world today,” Odierno said, detailing his top five priorities for the future.

First of which is to provide trained and equipped ready forces to win the fight in Afghanistan or around the world, he said.

Odierno said his second priority is to develop an Army for the future as part of Joint Force 2020.

“Thirdly, we will sustain our high-quality all-volunteer Army,” he said.

“Next, it is important that we adapt our leader

development program in order to develop leaders who will thrive in complex environments.

“And finally, it’s important that we stay true to ourselves and invigorate our commitment to the profession of arms. What we do is a noble calling founded on the bedrock of trust and we must not ever forget that.”

The Army has three principal interconnected roles within this strategy – to prevent conflict, shape strong military relationships with our allies and win our nations wars.

“Prevent, shape, win – that’s what an Army is for,” he concluded.

“Just remember that the strength of our nation is our Army. The strength of our Army is our Soldiers. The strength of our Soldiers is our families and that is what makes us Army Strong!”

# WEST VICTORIOUS AT U.S. ARMY ALL-AMERICAN BOWL



Photo by Tim Hipps

Co-Most Valuable Players West quarterback Cyler Miles (No. 2) of Mullen High School in Denver and wide receiver Doral Green-Beckham (foreground) of Hillcrest High in Springfield, Mo., connect for a 79-yard touchdown, the longest play in the history of the U.S. Army All-American Bowl, at the Alamodome Jan. 7. Green-Beckham was also named the U.S. Army Player of the Year, setting the national career receiving yards record with 6,447 total yards and finished the 2011 season with 119 catches for 2,234 yards and 24 touchdowns.



West defensive lineman Javonte Magee of Sam Houston High School gets tackled at the 4-yard line by East offensive lineman Shane Callahan. Magee had picked up a fumble with less than a minute left in the first half and returned it 13 yards to set up an eventual West field goal.

Photo by Tim Hipps



Photo by Tim Hipps

Players from the U.S. Army All-American Bowl East team, along with their Soldier-Hero sponsors, watch as the Army's Old Guard bring the colors in prior to the game.



Photo by Staff Sgt. Teddy Wade

Army Chief of Staff Raymond T. Odierno (center) presents the U.S. All-American Bowl Pete Dawkins Most Valuable Player Trophy to wide receiver Doral Green-Beckham (left) and quarterback Cyler Miles (right) of the West squad. Green-Beckham finished with 88 yard receiving, including a 79-yard scoring strike from Miles. Miles went 7-for-8 passing for 155 yards to guide the West team to a 24-12 victory. The 79-yard pass from Miles to Green-Beckham also set a new longest touchdown pass record, breaking the 78-yard record previously held by Chris Leak to Andre Caldwell in the 2003 Bowl.

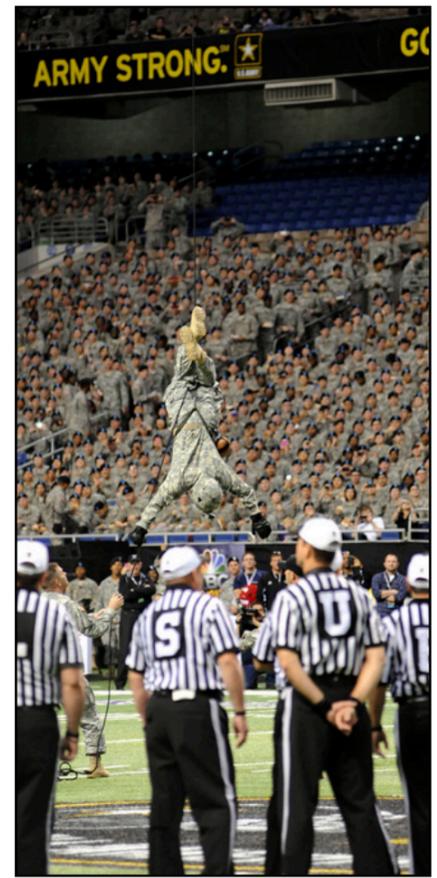


Photo by Tim Hipps

A Soldier rappels from the rafters of the Alamodome with the game ball for the 2012 U.S. Army All-American Bowl Jan. 7 in San Antonio, where the West defeated the East, 24-12.



Photo by Staff Sgt. Keith Anderson

Sgt. Maj. Luis Cruz, G6 sergeant major, U.S. Army North, discusses the mission and role of Army North with an area high-school student Jan. 6 at the Army Strong Zone as part of the 2012 U.S. Army All-American Bowl at the Alamodome. The Army North Sentinel and Emergency Response Vehicle display provided the unit an opportunity to showcase its role and its benefit to the community.



Photo by Robert Ramon

Sgt. 1st Class Wilson Astacio talks with a McCollum High School student at the Army South booth at the Army Strong Zone outside the Alamodome after the U.S. Army All-American Bowl Jan. 7.



Ismael Velez, of the University of Texas-San Antonio ROTC program, is administered the oath of office by Lt. Gen. Benjamin Freakley, Accessions Command commander, during a pre-game commissioning prior to the 12th annual U.S. Army All-American Bowl in San Antonio's Alamodome. Velez was flanked Maj. Gen. Mark McDonald, commanding general of Cadet Command, and Velez's wife, Maritza. Also commissioned was Cadet Frank Aguirre of the St. Mary's University program.

Photo by Steve Arel



Photo by Tim Hipps

Soldiers from Joint Base San Antonio-Fort Sam Houston get out of their seats to give a big "Hoo-Ah" to the players during the U.S. Army All-American Bowl at the Alamodome Jan. 7.



Photo by Tim Hipps

East running back/linebacker Kwontie Moore of Norfolk (Va.) Christian High School scores on a 2-yard run in the 2012 U.S. Army All-American Bowl at the Alamodome Jan. 7.

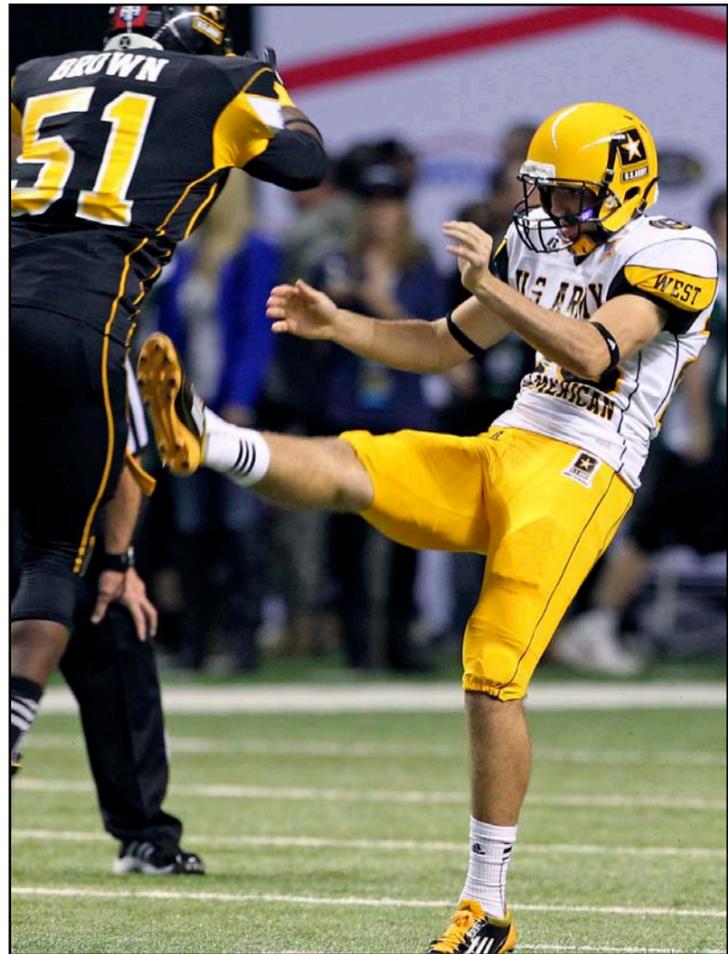


Photo by Tom Reel, San Antonio Express News (Used with permission)

The West's Ethan Perry of Smithson Valley High School, gets off a punt past the East's Keith Brown during the second half of the U.S. Army All-American Bowl at the Alamodome Jan. 7. Perry picked up a first down for the West on the play when Brown hit him on the punt for a 15-yard roughing-the-kicker penalty. Overall, Perry had three punts for 120 yards. The punter has pledged to attend Texas Christian University in the fall.



# USAMITC's Sustainment Division conducts Toys for Tots drive

By Kenneth Blair Hogue  
USAMITC Public Affairs

In keeping with the spirit of giving, the U.S. Army Medical Information Technology Center Sustainment Division completed a Toys for Tots drive over the holidays.

Toys for Tots is a U.S. Marine Corps Reserve that donates toys to children whose parents can't afford to buy Christmas gifts for them. And although Toys for Tots is a Marine Reserve initiative, anyone, anywhere, can participate in the program.

Marvin Baker, USAMITC's Sustainment Division chief and a retired Army first sergeant, has donated to Toys for Tots for more than 20 years, both while on active duty and as a civilian.

"I'm a humble guy from humble beginnings," Baker said. "To me, the bottom-line is about giving back."

When he became division chief in 2009,

he extended that spirit of giving to the entire division by placing a donation box for toys in a common area so that everyone wanting to contribute toys could conveniently do so.

Toys for Tots Marine was started in 1947 by Maj. William L. Hendricks, as a Los Angeles charity effort when his wife, Diane, crafted a homemade doll and asked to deliver it to an organization which would give it to a needy child at Christmas.

When Hendricks determined that no such agency existed, his wife suggested that he start one, which he did. Hendricks gathered a group of other local Marine reservists who coordinated and collected about 5000 toys that year for local children by placing collection bins outside of Warner Brothers movie theaters.

Their efforts were so successful that in 1948, Toys for Tots was introduced as a national campaign. Hendricks,



**Photo by Kenneth Blair Hogue**  
USAMITC's Sustainment Division, on behalf of the entire command, amassed a large amount of toys for this year's Toys for Tots Drive.

who was the director of public relations for Warner Brothers Studio, used his position to enlist celebrity support and to have Walt Disney Studios design the red toy train logo.

In 1991, the Secretary of Defense authorized the creation and affiliation of Toys for Tots with the non-profit charity foundation. Then, in

1995, the Secretary of Defense approved Toys for Tots as an official mission of the Marine Corps Reserve.

During the 2011 Sustainment Division Toys for Tots Drive, an large number of employees from other USAMITC divisions asked if they could contribute as well.

"The response was phenomenal," said Charon Guy, the division's management assistant. "Contributions have been made from every division and office. We had to get a second box to accommodate the donations."

The USAMITC Sustainment Division Toys for Tots drive begins a week before Thanksgiving and ended right before Christmas. The donated toys on the drives were taken to the nearest Marine Toys for Tots drop off point, which is the Navy Operational Support Center located by Brooke Army Medical Center.

Toys gathered are "distributed as Christmas gifts to needy children in the community in which the campaign is conducted," according to the Toys for Tots national mission.



### **Mandatory Initial First Termer Financial Readiness**

Jan. 12, 10 a.m.-noon, Roadrunner Community Center Building 2797, call 221-1612.

### **Key Caller Training**

Jan. 12, 8 a.m.-4 p.m., Roadrunner Community Center Building 2797, call 221-1829 or 221-0946.

### **Martin Luther King Jr. Celebration**

Jan. 13, 11 a.m.-noon, Joint Base San Antonio-Randolph Air Force Base Theater.

### **Family Readiness Support Assistant/Family Readiness Group forum**

Jan. 13, 5-7 p.m., Roadrunner Community Center Building 2797, call 221-1829 or 221-0946.

### **First PCS Move**

Jan. 17, 2-4 p.m., Roadrunner Community Center Building 2797, call 221-2380.

### **HUGS playgroup**

Jan. 17, 9-11 a.m., Middle School Teen Center Building 2515, call 221-0349 or 221-2418.

### **Pre-Deployment Planning Training**

Jan. 17, 9 a.m.-3 p.m., Roadrunner Community Center Building 2797, call 221-1829 or 221-0946.

### **Mandatory Initial First Termer Financial Readiness**

Jan. 18, noon-2 p.m., Education Center Building 2248, call 221-1612.

### **Post-Deployment Planning**

Jan. 18, 2:30-4:30 p.m., Roadrunner Community Center Building 2797, call 221-1829 or 221-0946.

### **Safety Seat Clinic**

Jan. 19, 1 to 3 p.m., Auto Craft Shop Building 2410, call 221-0349, 221-0326 or 221-0221.

### **Fort Sam Houston Community Center Grand Re-opening**

Jan. 20, 5 p.m., Building 1395 on Chaffee Road.

### **4-H Babysitting Course**

Jan. 19, 26, 31 and Feb 9, 5:30-6:30 p.m., Army Child and Youth Services, Call 221-3630.

### **Bowl to Win**

Through Jan. 31 at the Fort Sam Houston Bowling Center. Three winners will be randomly selected weekly to win custom bowling balls and bags. Bowling results must be submitted at <http://www.usafbowling.com>.

### **Harlequin Dinner Theatre**

"The Mousetrap," Thursday-Saturday through Feb. 18, 6:15 p.m. dinner, 8 p.m. curtain, call 222-9694.

### **DECA Scholarships**

The Joint Base San Antonio-Fort Sam Houston Commissary is accepting scholarship applications for military children and spouses through Feb. 24. Call 221-4678 or visit <http://www.militaryscholar.org>.

### **All You Can Cut Firewood**

Bring your chainsaw and cut all the oak firewood you can fit into a small truck for \$5 or a large truck for \$10 at Camp Bullis Outdoor Recreation Area. Call 295-7529 or 295-7577 for information.

### **Hunting on Camp Bullis**

Rifle hunting, Saturdays and Sundays, 5:30 a.m. to late evening. Bow hunting for deer, hogs and turkeys Mondays and Thursdays, 5:30-10 a.m. and Friday through Sunday, 5:30 a.m. until late evening. Call 295-7529 or 295-7577.

### **Better Opportunities for Single Servicemembers**

BOSS meets the first and third Wednesday of each month at the BOSS Zone in the Benner Barracks. BOSS is currently looking for volunteers to help build a home for a wounded service member. Call 221-4242.

### **Air Force Education & Training Center**

7:30 a.m.-3:30 p.m., Monday through Friday, relocated to a temporary building at 2427 Hood St., call 221-2135.

### **Basic Skills Education Program**

Classes are Monday-Friday 7:30 a.m.-3:30 p.m. for a period of 14 working days. Service members will receive instruction in reading comprehension, vocabulary, and math skills. The class is designed

to teach basic college preparatory skills to service members with a GT score less than 110. Call 221-1738 to enroll.

### **Brigade Gym Temporary Structure**

The temporary gym structure at the corner of Hardee and Williams Roads is open 5 a.m.-9 p.m. Monday through Friday, closed weekends and holidays.

### **Central Post Gym**

Closed for renovation.

### **Sports Scores**

For Fort Sam Houston and 32nd Medical Brigade intramural sports results, visit <http://bit.ly/MWRsports>.

### **Stilwell House**

The Fort Sam Houston Stilwell House, a historic landmark since 1888, is open for tours, receptions and parties. The Stilwell House is managed by the Society for the Preservation of Historic Fort Sam House, Inc. a 501(C)(3) Corporation not affiliated with the Department of Defense. Call 224-4030 or 655-0577.

### **Cloverleaf Communicators Club**

Meetings are held the first and third Thursday of every month 11:45 a.m.-1 p.m. at San Antonio Credit Union, Stanley Road, in the conference room. Call 916-3406 or 221-8785 or visit <http://power-talkinternational.com/>.

### **Toastmasters Club**

The club meets the second and fourth Wednesday of every month noon-1 p.m. in the Joint Program Management Office conference room 1A, Building 4196. Call 663-4814 or 850-420-1610 or visit <http://www.futurespeakers.freetoast-host.org>.

### **Van Autreve Sergeants Major Association**

The SMA Leon L. Van Autreve Sergeants Major Association meets the third Thursday of each month at 5 p.m. at the Longhorn Café, 1003 Rittiman Rd. All active duty, Reserve, National Guard and retired sergeants major are invited and encouraged to attend. Call 221-0584 or 889-8212.

### **Sergeant Audie Murphy Club**

The SMA Leon L. Van Autreve Chapter of the Sergeant Audie Murphy Club meets the third Thursday of each month at noon in the Men's Card Room at the Fort Sam Houston Golf Club. All Sergeant Audie Murphy or Sergeant Morales members are invited and encouraged to attend. Call 808-1732 or 221-0144.

### **Lost Property**

If you have lost any property on Fort Sam Houston, call 221-2340. To claim items, you must have a form of photo identification and be able to identify the property.

# FSHISD WEEKLY CAMPUS ACTIVITIES

**Fort Sam Houston Elementary School**  
**Jan. 16**  
Martin Luther King Jr. Holiday

**Jan. 17**  
Student Council Meeting, 3:15-4:30 p.m., Library

**Jan. 19**  
College T-shirt Day  
Report cards sent home

**Jan. 20**  
Attendance lunch on stage

**Robert G. Cole Middle and High School**  
**Jan. 16**  
Martin Luther King Jr. Holiday

**Jan. 17**  
Girls Basketball JV/V vs. Randolph at Randolph, 4:30 and 6:30 p.m.  
Boys Basketball JV/V vs. Randolph at Randolph, 5 and 8 p.m.

**Jan. 19**  
Girls Soccer vs. St. Mary's Hall at Cole, 5 p.m.

**Jan. 20**  
Girls Basketball JV/V vs. Luling at Cole, 5 and 6:30 p.m.  
Boys Basketball JV/V vs. Luling at Cole, 5 and 8 p.m.  
Boys Soccer vs. Bandera at Bandera, 5 p.m.

**Jan. 21**  
Girls Soccer vs. Atonement at Atonement, 11 a.m.  
Boys Soccer vs. Atonement at Atonement, 1 p.m.  
One Act Play rehearsal on the Mosely Gym stage, 1-4 p.m.

Weekly Weather Watch						
	Jan 12	Jan 13	Jan 14	Jan 15	Jan 16	Jan 17
San Antonio Texas	56° Partly Cloudy Wind	60° Partly Cloudy	65° Sunny	65° Partly Cloudy	71° Few Showers	73° AM Clouds PM Sun
Kabul Afghanistan	42° Sunny	41° PM Rain/Snow Showers	40° Snow Showers	38° Snow Showers	36° Sunny	37° Sunny

(Source: The Weather Channel at www.weather.com)

## Edwards Aquifer Level

in feet above sea level as of Jan. 10

**CURRENT LEVEL \* = 652.8'**

\*determines JBSA water conservation stage

**Normal - above 660'**  
**Stage I - 660'**  
**Stage II - 650'**  
**Stage III - 642'**  
**Stage IV - 640.5'**  
**Stage V - 637'**



Joint Base San Antonio will revert back to Stage I water restrictions; the J-17 Well Level is at 652.7 feet as of Jan. 5 and has been over 650 feet for more than 30 days, allowing for JBSA to return to Stage I conditions. Watering hours are now allowed between the hours of 8 p.m. and 10 a.m. and new turf can be planted at this time.

**METC from P3**  
Army, Navy and Coast Guard senior officers and enlisted command leaders.

As an aerospace medical service technician, Lambing has worked in diverse jobs, with an extensive background in critical care and hemodialysis units.

Lambing was the Air Force's emergency medical services (EMS) program manager where he served as the EMS/hazardous materials consultant to the Air Force

surgeon general and served on the board of directors for the National Registry of Emergency Medical Technicians.

Before assuming his current position, Lambing served as chief of the medical enlisted force of the Air Education and Training Command at Joint Base San Antonio-Randolph Air Force Base. There, he was the principal advisor to the command surgeon and senior staff regarding medical enlisted matters.

# OUTSIDE THE GATE

## Looking For Golfers

Join the Fort Sam Houston Dawg Fight golf group. The group plays on weekends and holidays, at top local area resorts and private courses. Visit <http://www.dawgfight.com>.

## San Marcos Spring Lake Preserve Walk

The San Marcos River Walkers volksmarch club will host a 5k and 10k walk Jan. 14 starting at the Texas Rivers Center, 951 Aquarena Springs Dr., San Marcos. Walks start between 8 a.m.-noon, finish by 3 p.m. Call 512-396-4463.

## Martin Luther King Jr. March

The march will begin at 10 a.m. Jan. 16 from the March Luther King Jr. Academy traveling up Martin Luther King Drive to Pittman Sullivan Park. Visit <http://www.visitsanantonio.com> for more information on MLK events scheduled throughout San Antonio.

## CSRS Retirement Planning Seminar

The Alamo Federal Executive Board will host a Civil Service Retirement System planning seminar

is 8:30 a.m.-3:30 p.m. Jan. 18 at the Schertz Community Center, 1400 Schertz Parkway, Building 5. Cost is \$10 per person. Call 565-1860 or email [afpc.afeb.workflow@us.af.mil](mailto:afpc.afeb.workflow@us.af.mil).

## FERS Retirement Planning Seminar

The Alamo Federal Executive Board will host a Federal Employees Retirement System planning seminar is 8:30 a.m.-3:30 p.m. Jan. 19 at the Schertz Community Center, 1400 Schertz Parkway, Building 5. Cost is \$10 per person. Call 565-1860 or email [afpc.afeb.workflow@us.af.mil](mailto:afpc.afeb.workflow@us.af.mil).

## Hondo, Texas Walk and Bike Events

The BTC Oddsports Club volksmarch club will host a 5k and 10k walk and a 25k bike event Jan. 21 starting at the Hondo City Park No. 2, 100 Castro in Hondo. Walks start between 8 a.m.- noon, finish by 3 p.m. Call 204-9301 or email [btco@satx.rr.com](mailto:btco@satx.rr.com).

## Warrant Officer Association Meeting

The Lone Star Silver Chapter of the U.S. Army Warrant Officer Association will meet at 5:30 p.m. Jan. 23 at Chacho's & Chlulucci's, 8614 Perrin Beitel Rd. Call 221-7327 or 666-9818.



**For Sale:** Amana double door refrigerator, 22 cubic feet, yellow, \$200; GE electric stove, almond, \$100; both in excellent condition. Call 666-0502 anytime.

**For Sale:** Red table napkins, 20 inches by 20 inches, machine washable, never used, paid \$24 for the set of 12, \$8; Magnavox 27-inch TV with remote, cables, and owner's manual, \$25; hand-painted wooden tray by local San Antonio artist, "Bless our Home" theme, 11 inches by 17 inches, \$20; four blue pinch pleated panels draperies, foam backed, 24 inches wide by 84 inches long each with tie backs and 40 inch wide by 14 inch long, excellent condition, washable from JC Penney, \$15 for each panel set; two blue pinch pleated panel draperies, foam backed, 40 inches wide by 84 inches long with two tie backs and two 40 inch wide by 14 inch long valances, excellent condition, washable from JC Penney, \$35. Call 495-2296.